

Bogota, October 24th, 2014

**REF: Letter of Recommendation for Nicolas
Diaz Ruiz.**

To Whom may I concern,

My name is Giancarlo Mazzanti and I am the founder and director of El Equipo Mazzanti, one of the most prolific and highly awarded architecture firms in Latin America. We are well known for our progressive design philosophy, commitment to sustainability and social inclusive architecture. Our office has won the Best Work award at the 6th Ibero-American Biennial of Architecture and Urban Planning and was renamed one of the top 10 most innovative companies in architecture worldwide by FastCompany Magazine.

I'm writing this letter of recommendation on behalf of Mr. Nicolas Diaz Ruiz. Nicolas worked for our architecture team from 2014 until 2016.

During his time with us he worked as a Project Manager for ATRIO project and he was responsible for the general management of the design process for a mixed-use real estate project in Bogota, with total investment above USD 1.1 Billion, designed by Rogers, Stirk Harbour + Partners from England. And ARUP. The project is Colombia's landmark mixed-use project and represents a big change in the country's real estate investment business, by becoming the country's first all-leased large office and services project, with more than 138,000 m2 of leasable space. The project consists of two high-rise towers of 200m and 259m each, with 44 and 59 floors respectively developed in stages. The first stage, the development of the North Tower (200 m tall) began construction in December 2014 and is expected for completion in June 2019. The project includes office, retail, service, commerce, hotel and observatory uses as well as Bogota's most distinctive public realm.

After that, we put him in charge of the General Design Management of the other design projects. Such as, Fundacion Santafe Hospital en Bogota, Campos de la Fe Cementery, Museo de Arte moderno in Barranquilla, Centro Docente hospitalario of Santander University UIS, and others.

. He worked through several of the design process stages leading the process, from sketch, design development to construction documentation of these projects. Some of his responsibilities included the participation in the design process, during which he was able to carry out specific tasks that contributed to the development of the Projects. Also leading the team in meeting the goals promoted by our clients.

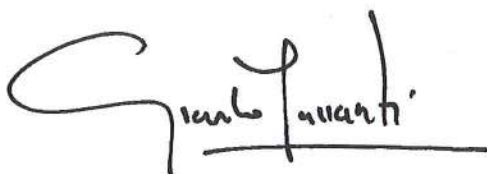
As for his skills and capabilities as a professional, I can only describe him as a natural leader, he is a flexible architect with many capabilities, a quick learner, and has a notable interest in design management matters. Nicolas has always worked effectively and co-operatively as a team member. He grew personally and professionally as an architect in his time with us taking on more responsibilities as time went on. It is obvious that he was a positive addition to our team and his friendly and outgoing personality made him a popular member of the Mazzanti's office team.

I wish Nicolas well in his future trajectory as an Architect and would have no hesitation in recommending him for future opportunities. I believe Nicolas will perform at the highest level within the architectural research fields and I think that his expertise will be of a high contribution to future labor relations he aims to attend.

I give him my highest recommendation

Sincerely,

Mazzanti Arquitectos

A handwritten signature in black ink, appearing to read 'Giancarlo Mazzanti', with a horizontal line drawn underneath the name.

Arq. GIANCARLO MAZZANTI