

Bogotá, May 12, 2011



To whom it may concern

We write to introduce and recommend Mr. Nicolas Díaz appointed as senior architect with Arias Serna y Saravia S.A. between February 2008 and February 2011.

Nicolas worked in a number of areas of the Trump Ocean Club located in Panama City, Panama, and was a leading team member of the group responsible for the documentation and design of the hotel and the condominium units of the building. In April 2009, Nicolas was selected as the leader of the architectural supervision of the Hotel component at the Trump Ocean Club – Panama. His team work and deep involvement during this phase at the jobsite made Nicolas a key asset of our design team on site.

His areas of responsibility included:

- Design development
- Production of architectural drawings and details
- Construction drawings development
- Coordination of drawings with technicians
- Liaison with specialists, suppliers and interior designers
- Services coordination of the units
- Architectural supervision

We found Nicolas experienced both in design development and construction documentation, areas where he achieved a remarkable performance.

Regarding his personality, Nicolas showed a high degree of responsibility, interest and enthusiasm contributing in a very consistent manner during all times.

We don't hesitate in recommending Nicolas to any further employer and hope that we can work together with him in the future.

We make ourselves available to provide any additional information.

Yours faithfully,

Rodrigo Rubio Vollert  
Design Manager  
Trump Ocean Club, Panama  
Arias Serna Saravia S.A. - Bogotá D.C. Colombia  
(Hardcopy signed)